

# Briefing

18 May 2018

## Overview of feedback from our capacity and capability review

Earlier this year, we told you we were experiencing significant financial issues and were therefore planning to post a deficit (overspend) for this financial year.

Since then, we, along with other CCGs have been involved in discussions with NHS England who asked us to undertake a 'capacity and capability review' of our organisation. The review was completed by PricewaterhouseCoopers (PWC) over a six week period from 20 February 2018.

The final report has now been received and it contains some very positive acknowledgments and helpful suggestions, many of which have already been actioned and addressed as part of our normal end of year process. The full report along with an action plan in response to the recommendations will be available on our website today before the next Governing Body meeting on 24 May 2018: [www.hambletonrichmondshireandwhitbyccg.nhs.uk/governing-body-meetings](http://www.hambletonrichmondshireandwhitbyccg.nhs.uk/governing-body-meetings)

We are really pleased that the report provided a complimentary review of our clinical and public engagement stating that our culture is "very focused on local engagement and the needs of the local population that it serves". They also said that this is evidenced in different approaches we have taken including having Health Engagement Network (HEN) Representatives on the Governing Body and several successful consultations and pathway changes. It also highlighted the informal but effective culture of our organisation.

Whilst the report recognises our challenging financial position, it noted the positive planning for this year stating that "many of our transformational plans were well developed" demonstrating that we are making every effort to spend our finite resources as efficiently as possible. It also acknowledges that there is still more work for us to do in order to achieve the financial savings plan.

We are aware of the risk around the vacant Chief Finance Officer post from the end of June due to retirement, which is why a process is now in place to enable the continuation of interim arrangements to allow further work to be undertaken with NHS England and partners to agree a long term solution.

The report stated that there were examples where we have successfully collaborated across the system to deliver greater levels of integration and made suggestions for wider collaborative working with the other North Yorkshire CCGs and the wider Sustainability and Transformation Partnership (STP).

The report also recognised that we are challenged with the complexity of our patient flows with around 80% of patients being treated by South Tees Hospitals NHS Foundation Trust which is within a different regional footprint to the rest of North Yorkshire. However, they were very impressed with our locality based models of

care which they said was the “most advanced in the county”; this includes initiatives such as the step-up/step-down beds.

Clearly, the CCG is extremely disappointed that we have had to confirm an end of year deficit of £5.6m.

Over the last year, we have tried to identify areas of savings that would have the least impact on patient experience whilst pushing ahead with programmes of work key to achieve our vision of care at home or as close to home as possible for our local population. We are still very much committed to that vision and projects such as the redevelopment of Whitby Hospital, the sustainability of the Friarage Hospital and moving forward with the vision for an Integrated Care Campus in Richmondshire remain a priority for the CCG.

We are very assured that the report highlights that the CCG has been working to maximum capacity to achieve the best possible outcome for local services. There will be further discussions with partners and NHS England to consider how we collectively maximise our capacity and resources to benefit the population

We would like to thank you for your support over the last 12 months and for your continued support.

The full PWC report will be shared at our Governing Body meeting held at Sneaton Castle, Whitby from 1.30pm with papers made available on our website: [www.hambletonrichmondshireandwhitbyccg.nhs.uk/governing-body-meetings](http://www.hambletonrichmondshireandwhitbyccg.nhs.uk/governing-body-meetings)

As valued stakeholders, we will ensure you are kept up-to-date on significant progress. Should you have any queries or concerns, we would very much appreciate direct contact with us in the first instance by emailing [hrwccg.media@nhs.net](mailto:hrwccg.media@nhs.net) or writing to us: HRW CCG, Civic Centre, Stone Cross, Northallerton DL6 2UU.

The CCG will formally confirm its end of year financial position upon publication of its Annual Report and Accounts 2017-18 at our Annual General Meeting on Thursday 28 June 2018 at the Golden Lion Hotel, Northallerton from 3.30pm following a clinically-led workshop at 2.00pm. To submit a question or to book your place, please contact us using the details above.

The full annual report and summary will also be made available on our website by 15 June 2018: [www.hambletonrichmondshireandwhitbyccg.nhs.uk](http://www.hambletonrichmondshireandwhitbyccg.nhs.uk)

## **ENDS**

Key achievements:

- [Funding awarded for improved mental health services for new and expectant mums in North Yorkshire](#)
- [First round of funding for new Catterick health campus approved](#)
- [Local NHS improves access to courses for diabetes patients](#)
- [Whitby Hospital redevelopment moves to next stage after funding commitment](#)
- [Mental health and wellbeing text service launches for young people across North Yorkshire](#)
- [Local GP specialist appointed to improve outcomes and life after cancer](#)
- [Local doctors to open longer with evening and weekend appointments](#)
- [Eight community NHS facilities now open across Hambleton and Richmondshire](#)
- [Patients to benefit from innovative new test](#)
- [NHS consults with local people about transforming mental health services](#)